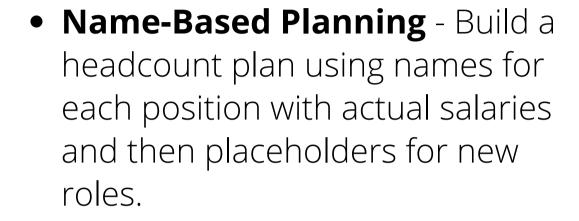
## Headcount Planning



## Headcount Planning Methods



 Run Rate - Use the prior period compensation costs and assign a growth factor to build the plan.





 Role-Based Planning - Build plan based on number of heads in each role using an average salary for each role in the plan.



 Capacity-Based Planning - Build plan using capacity metrics to estimate the amount of labor needed and the cost per unit of labor (Example: Call Center)



## **Compensation Costs**

- **Base Salary** This is the base rate paid to an employee. Usually, either an hourly rate or annual salary.
- **Taxes** All government taxes (unemployment, healthcare, retirement, etc.).
- Bonus Usually a % of salary for all eligible employees.
- Incentives Special employee incentive programs. For example operations might pay a quarterly incentive based on certain performance targets.
- **Commissions** This generally consists of sales commissions paid based on the sales plan. Usually, a certain percentage of sales.
- **Hiring Costs** The cost to hire an employee, including recruiting costs, relocation, and hiring bonus.
- Benefits These are benefits above and beyond base salary, such as insurance premiums, travel, education reimbursements, etc.
- Merit/Cost of Living Usually, a percentage of base salary is assigned to all employees for an annual cost of living increase.
- **Overtime** Estimate for the amount of overtime that hourly employees will work during the year.

