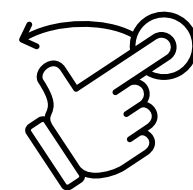


FINANCIAL MODELING RESOURCE GUIDE



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Section 2 - Financial Modeling



Financial Modeling Skills

- Understanding of accounting
- Strong Excel/spreadsheet skills
- Ability to read financial statements
- Understanding of how to link 3-financial statements
- Attention to detail
- Presentation skills
- Analytical skills
- Problem-solving
- Forecasting
- Ability to simplify complex things (Formulas, models, assumptions)



Financial Modeling Design Principles

- **Plan** and **design** your model upfront.
- Include an **assumptions tab** - ask the right questions.
- **Limit file size** by using best practices.
- **Never hardcode** data into your formulas.
- **Structure the file** (inputs, calculation, outputs).
- Include a **cover page, executive summary, and table of contents.**
- **Use schedules** (Working Capital, Debt, etc.).
- Build a **scenario section** for your model.
- Use **color-coding** to distinguish (inputs, links, calculations).
- Keep formulas **simple.**



Common Types of Financial Models

Financial models can be used for many different purposes but some of the most common types of financial models include:

- Integrated 3- Statement Model
- Discounted Cash Flow
- Merger & Acquisition Model (M&A)
- Budget/Forecasting Model
- Consolidation Model
- Options Pricing Model
- Company Comparables Model
- Project Model



Profit & Loss Statement

Revenue

- COGS

- Expenses

= Profit



Revenue: Money generated from your product(s).

Cost of Goods Sold (COGS): Direct costs necessary to produce your product.



Gross Profit: Profit after subtracting the Cost of Goods Sold (COGS).

Operating Expenses: Expenses incurred in the normal operation of the business.



- **R&D:** Expenses related to research & Development of product
- **G&A:** General & Administrative expense such as finance, legal, management team
- **S&M:** Expenses related to selling & marketing of product, such as sales commissions



Operating Income: Income after subtracting out cost of goods sold and all operating expenses

Net Income - Income after all expenses

Scenario Planning

1

Brainstorm - Start by coming up with multiple different scenarios that you believe could happen for your business.

2

Choose Scenarios - After discussing various scenarios choose which scenarios to model. This can start with ranking scenarios based on which ones you believe will be most valuable to model.

3

Develop Model - Build the model or models that allow you to compare each scenario against each other. Focus on key drivers for each scenario.

4

Evaluate Scenarios & Develop Game Plan- Review each scenario that you modeled in step 3 and ensure you have a game plan for the different scenarios.

5

Implement Game Plan - Implement game plan for scenario selected and continually monitor the business and adjust plan or implement new scenario when necessary.



A Financial Model

- **Fed Reserve Definition (SR11-7)** - A Quantitative method, system or approach that applies statistical, economic, financial or mathematical theories, techniques, and assumptions to process input data into quantitative estimates."
- **Investopedia Definition** - Financial Modeling is the process of creating a summary of a company's expenses and earnings in the form of a spreadsheet that can be used to calculate the impact of a future event or decision.
- **Danielle Stein Fairhurst Definition** - A complex spreadsheet - As long as a spreadsheet has financial inputs and outputs, and is dynamic and flexible, I'm happy to call it a financial model!
- **Profit Frog Definition** - A spreadsheet or application that helps us develop forecasts for business decisions so we can make the decision that optimizes our profits.



Profit Frog Series



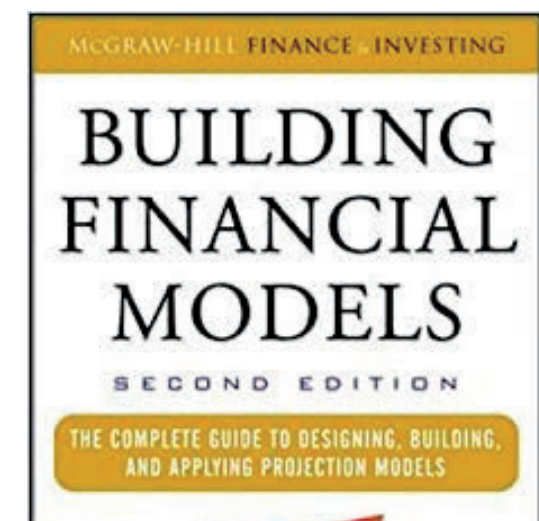
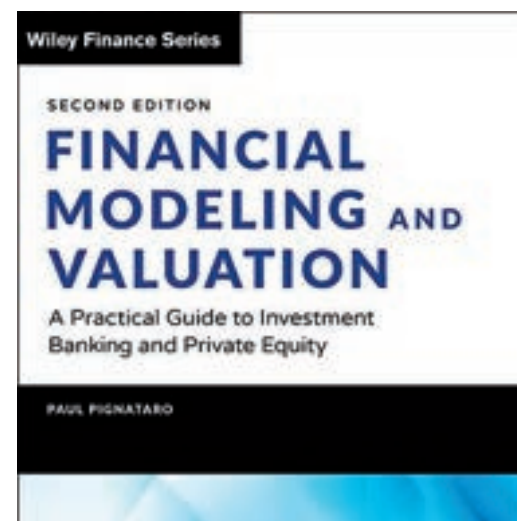
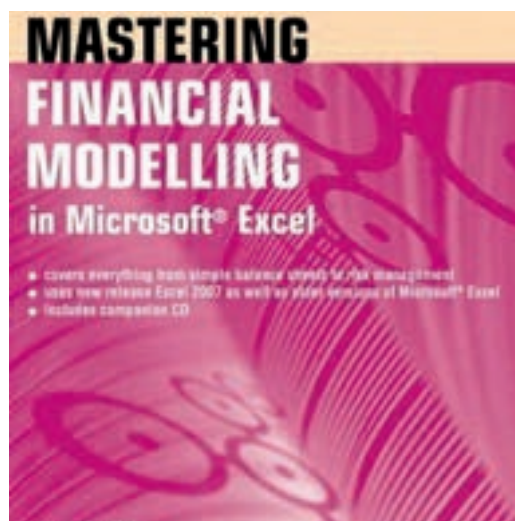
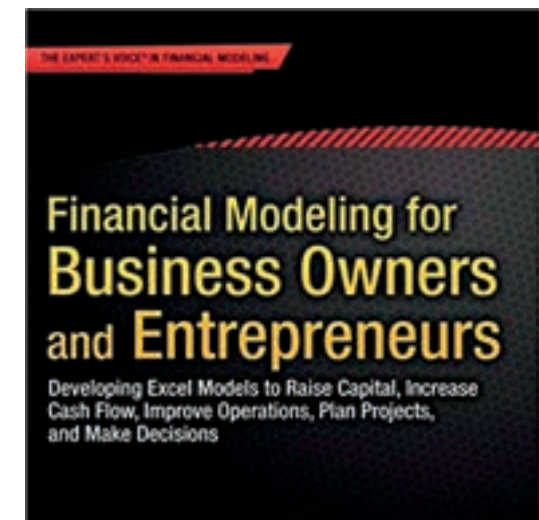
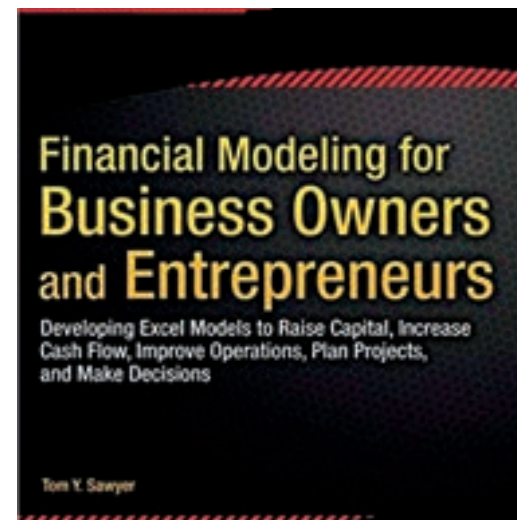
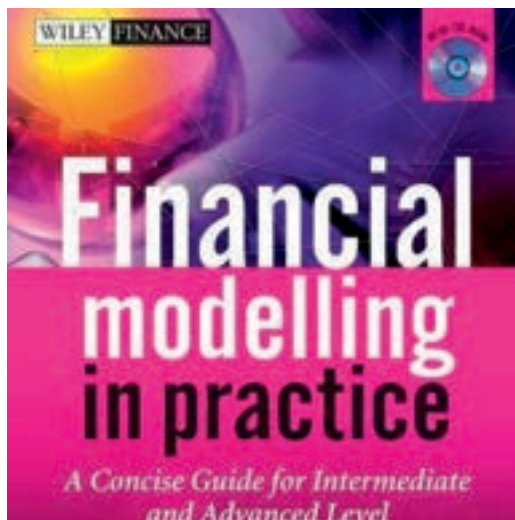
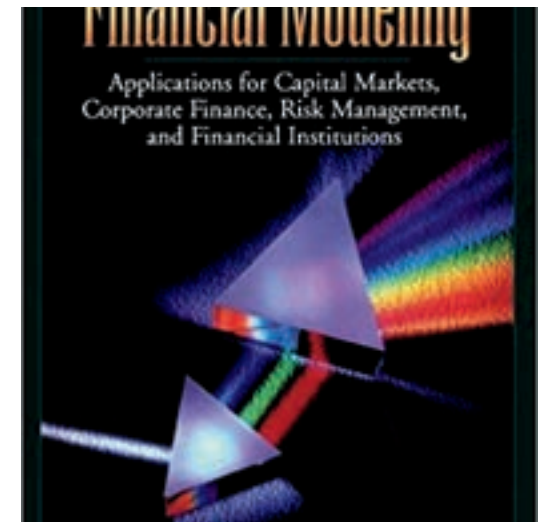
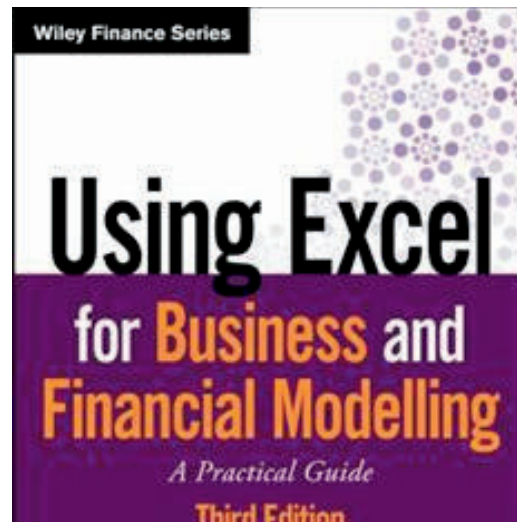
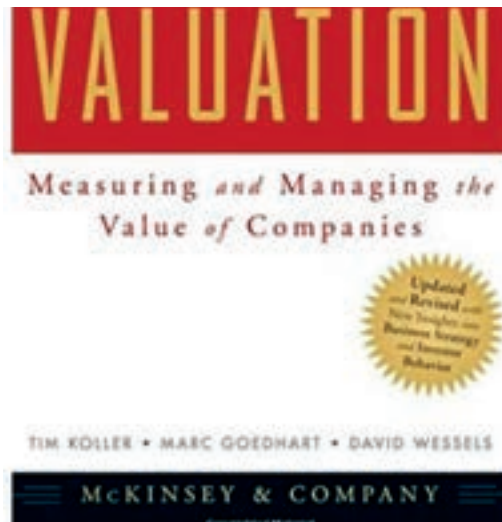
- What is Profit & Loss (P&L) and How to Use It Effectively in your Business
- What is a Financial Model? A Guide to Financial Modeling
- What is a Scenario Planning Template and How Can I use it?
- Learn more at ProfitFrog.com



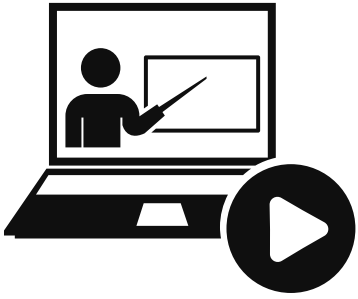
Profit Frog



Financial Modeling Books



Financial Modeling Online Resources



- Full Stack Modeler - "Promises to transform your modelling skill set"
- Plum Solutions - <https://plumsolutions.com.au>



- Corporate Finance Institute (CFI) - Corporate Finance Institute | FMVA® | CBCA™ | CMSA®
- Wall Street Mojo - Investment Banking, Financial Modeling & Excel Blog (wallstreetmojo.com)
- Financial Modeling Courses & Investment Banking Courses (wallstreetprep.com)



- WSO Courses | Wall Street Oasis
- Financial Modeling Certification | Financial Modeling Institute (fminstitute.com)

Financial Modeling Standards



- **FAST** - (Flexible, Appropriate, Structured, Transparent) - The FAST standard is structured design rules for financial modeling. (<https://www.fast-standard.org/wp-content/uploads/2019/10/FAST-Standard-02c-July-2019.pdf>)



- **SMART** - The Smart methodology provides 10 guiding principles that help ensure your model is following best practice modeling standards. (<http://info.corality.com/download-10-smart-guidelines-for-financial-modelling>)



- **BPMS** - The Best Practice Modeling Standards is a modeling standard produced by the Spreadsheet Standards Review Board. (<http://www.ssrp.org/download>)



Financial Modeling Follows



Lance Rubin
LinkedIn



Hedieh Kianyfar
LinkedIn



Danielle Stein Fairhurst
LinkedIn



Chris Reilly
LinkedIn



Giles Male
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Kenny Whitelaw-Jones
LinkedIn



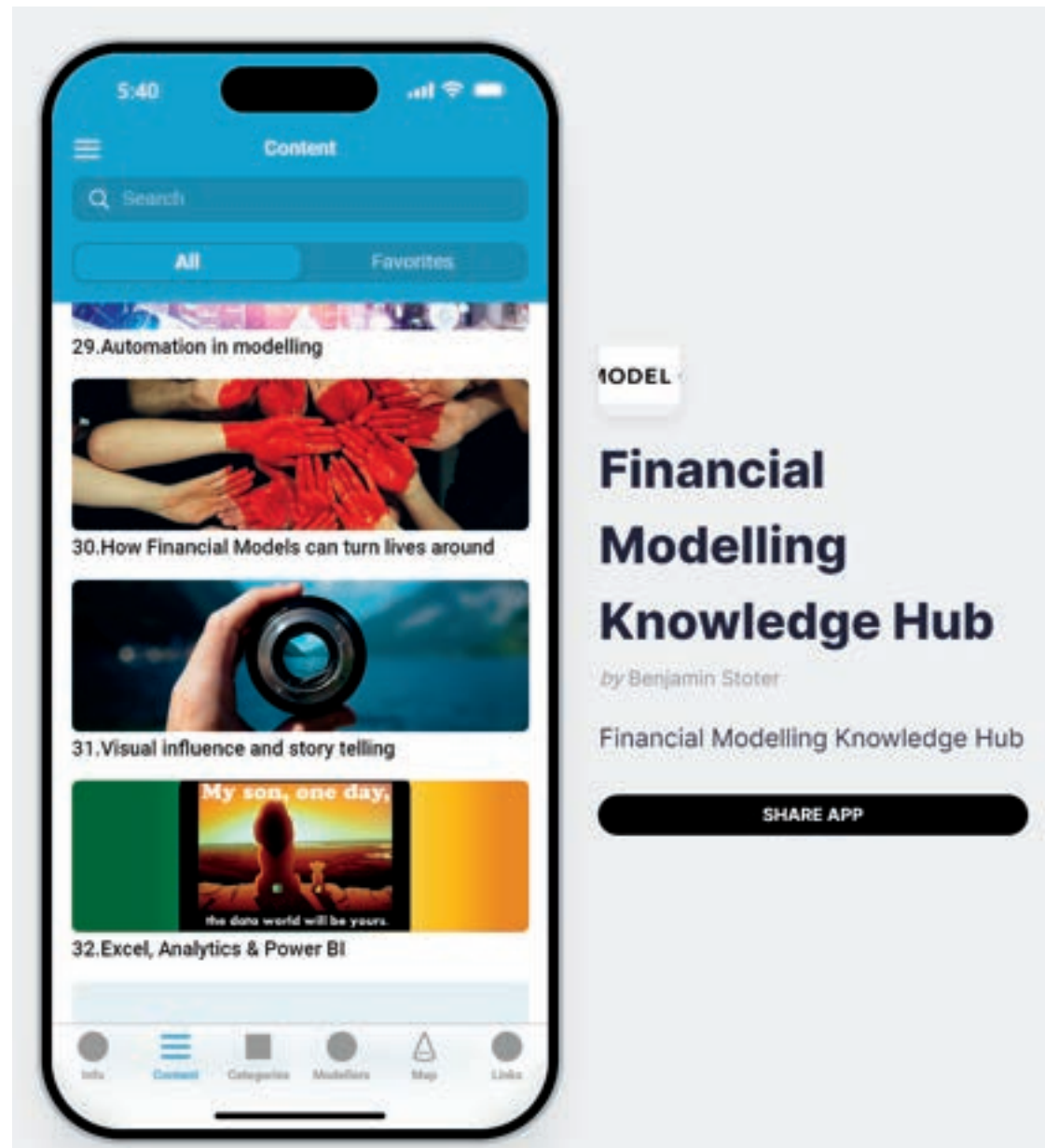
Ian Schnoor, CFA, CFM
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Viswanathan M B
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Financial Modeling Learning Series



 **Financial Modelling Knowledge Hub**
DDEI glideapp.io

<https://fmwiki.glideapp.io/dl/da19fa>



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- [Building a Financial Modelling Strategy for a Business](#)



Mindset of Embracing the Grey



Embrace the Grey.



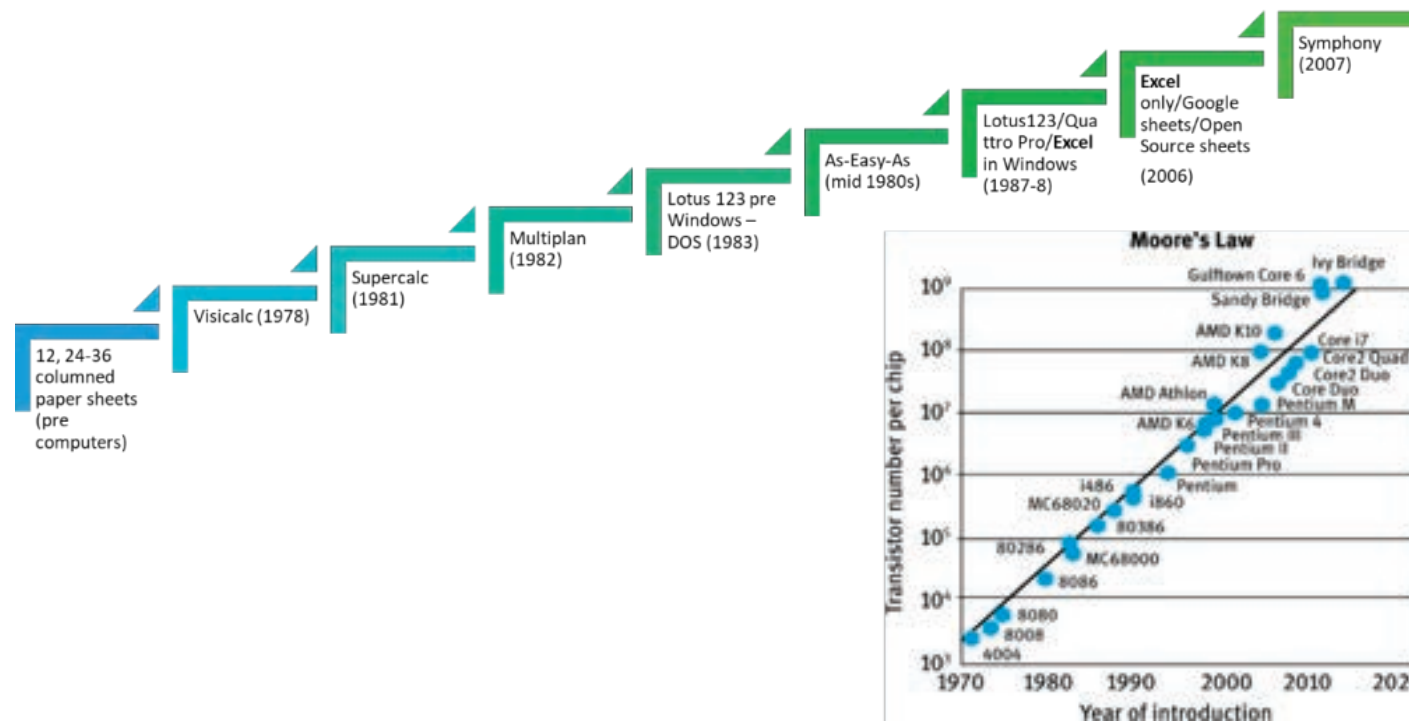
Lisa Barham



Lance Rubin



The History of Spreadsheets & Financial Modeling



History of Spreadsheets



Dave Theron



Colin Human



Lance Rubin



Excel Spreadsheet vs. Excel Model for FP&A



Excel Spreadsheet vs. Excel Model



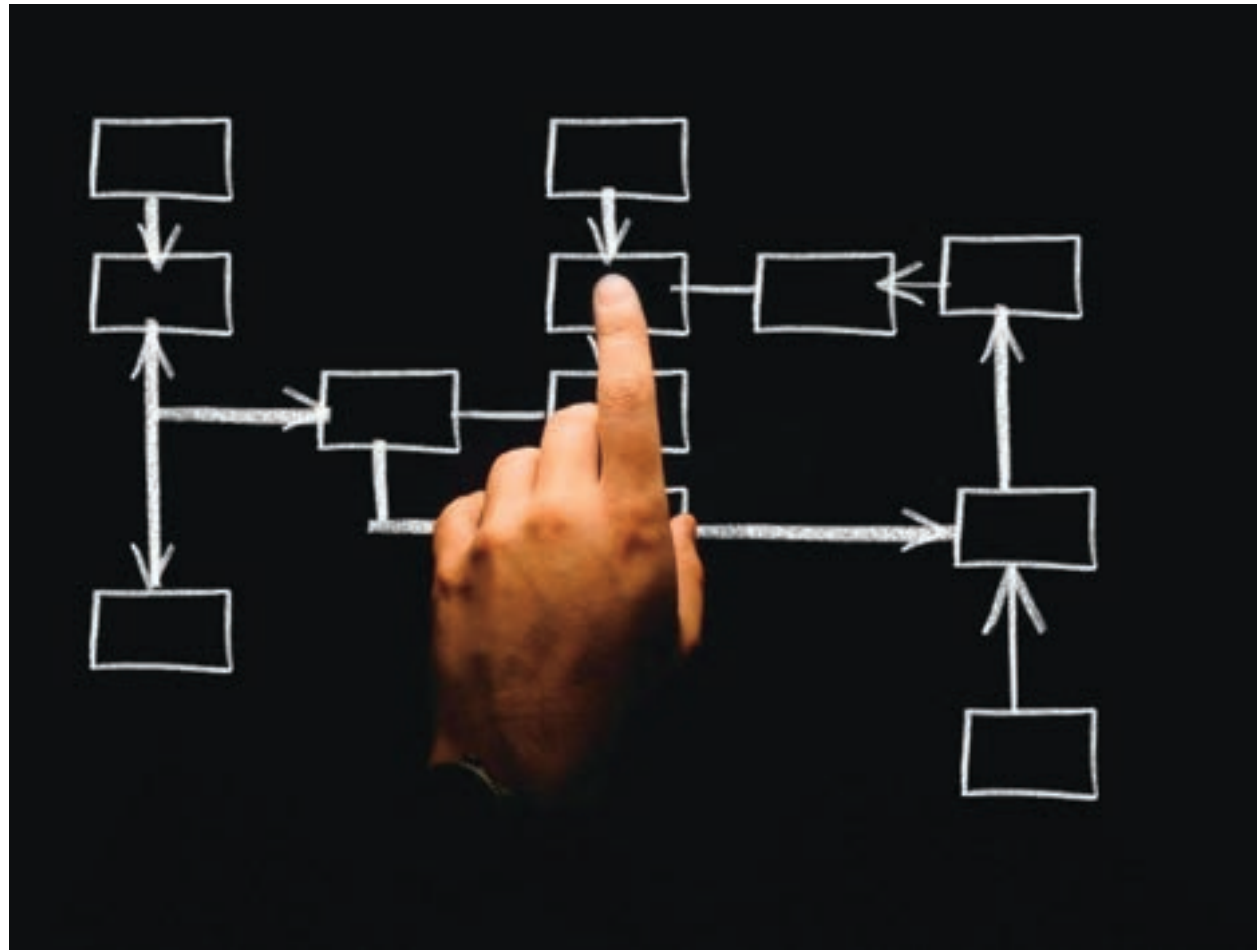
Cindy Rodgers



Lance Ruben



Deal Model vs. Operational Model



Deal Models vs. Operational Model



Ruby Liu



Lance Ruben



Table Based Financial Modeling (TBFM)



Table Based Financial Modeling



Craig Hatmaker



Lance Rubin



Project Finance vs. Other Deal Modeling



Project Finance vs. Other Models



Matthew Bernath



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Project Finance Operational Models



Project Finance Operational Models



Matthew
Bernath



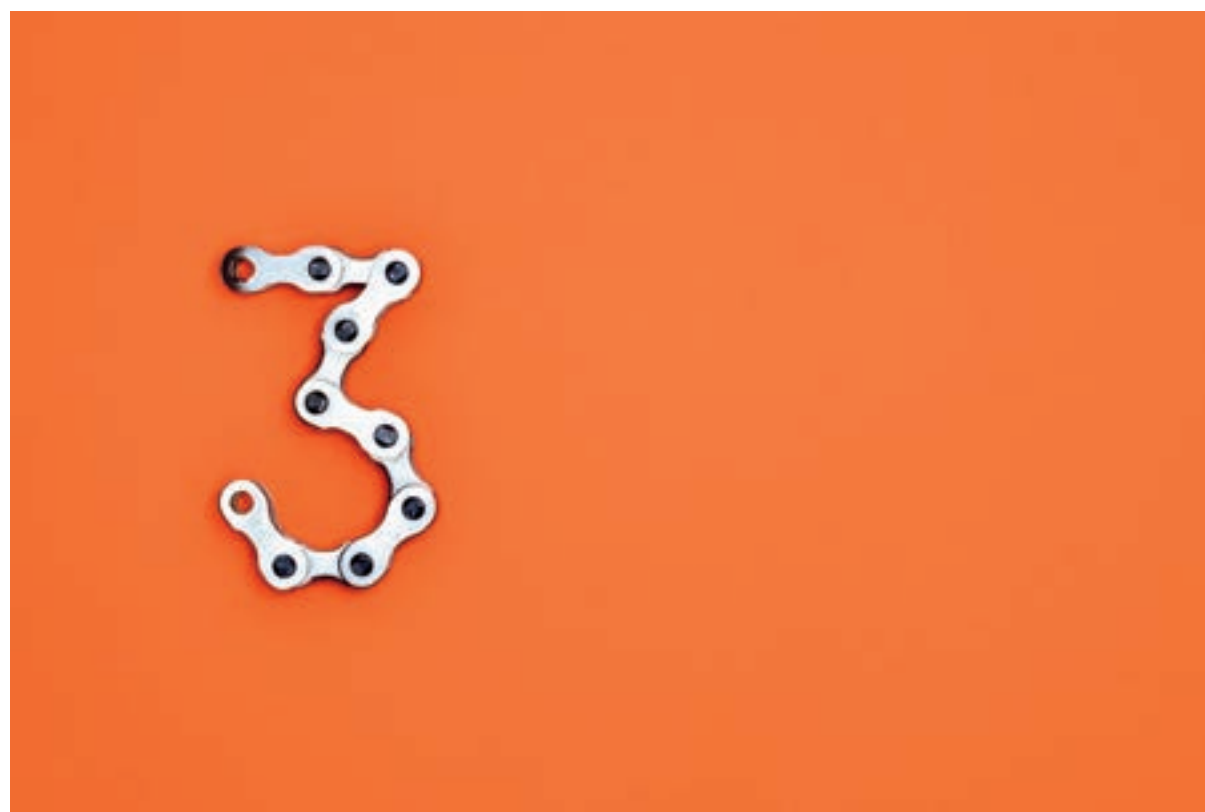
Mehdi Assadi-
Moghadam



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Fundamentals of 3-way Cashflow Modeling



3-way Cashflow Modeling



Furgan Baig



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SaaS Startup Financial Models



SaaS Financial Modeling



Chironjit Das



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Scoping a Financial Model Built Primarily for Business Valuation



Scoping a Financial Model



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Financial Model Development



Financial Model Development



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User Firendliness in Financial Modeling



User Friendliness in Financial Modeling



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Corporate Finance Theory and Modelling



Corporate Finance Theory



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Data Sourcing for Financial Modelling



Data Sourcing for Financial Modeling



Paul Barnhurst



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Workbook Structure and Hyperlinks for Financial Models



Workbook Structure



Jennifer Harrison



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Best Practice Formula Construction for Financial Modeling



Best Practice Formula Construction



Jennifer Harrison



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Error Checks for Excel and Financial Modeling



Error Checks for Financial Modeling



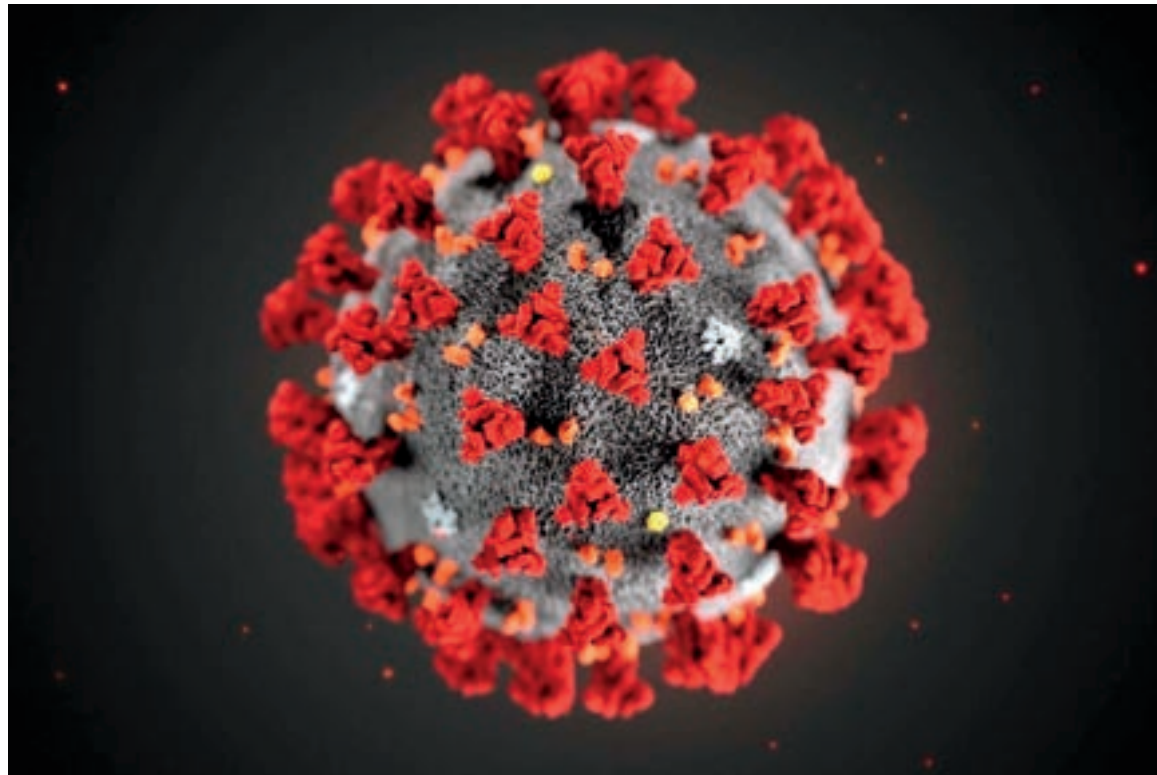
Maarten Bessems



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Special Edition: Financial Modeling for COVID-19 Uncertainty



Financial Modeling for Uncertainty



Danielle Stein Fairhurst



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Model Audit and Model Review



Model Audit and Model Review

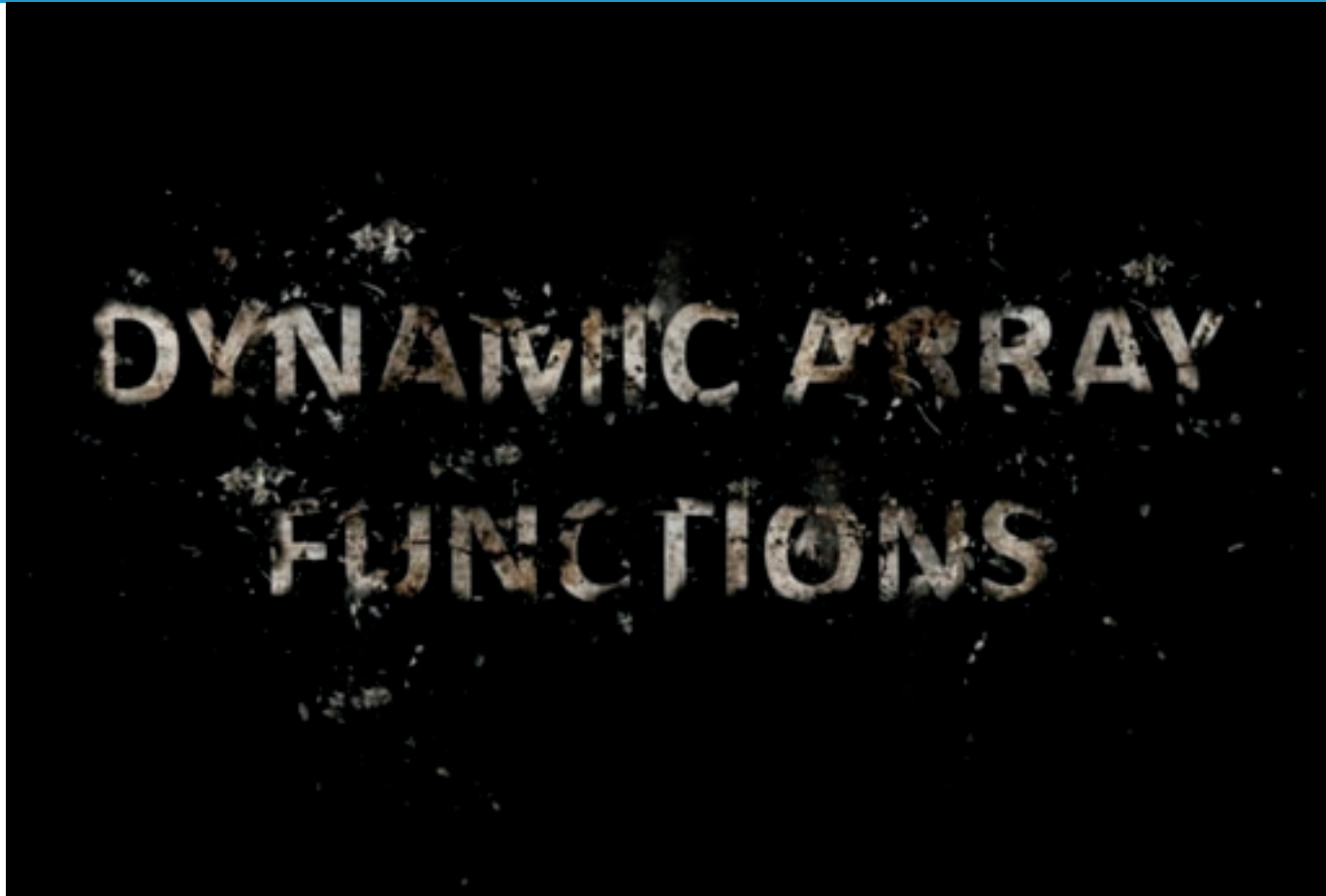


Ian Bennett



Lance Rubin





Dynamic Arrays



Jeff Robson



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Knowledge Regression in FP&A and Financial Modelling (And How We All Fix it Together)



Knowledge Regression in Modeling



Rob Trippe



Andrew Codd



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Developing a Portfolio of Key Performance Indicators (KPIs)



Developing a Portfolio of KPIs



Betsy Macclean



Lance Rubin



How Sensitive is Your Model to Impacts?



How Sensitive is Your Model



Carl Seidman



Lance Rubin



Scenario Analysis the Best Cure for Sensitivity



Scenario Analysis



Carl Seidman



Lance Rubin



Simulations



Monte Carlo Simulation



Kerry Mayes



Lance Rubin



Macros/VBA

```
31 def __init__(self, settings):
32     self.file = None
33     self.fingerprints = set()
34     self.logdupes = True
35     self.debug = debug
36     self.logger = logging.getLogger(__name__)
37     if path:
38         self.file = open(os.path.join(path, "requests.log"),
39                         "a")
40         self.file.seek(0)
41         self.fingerprints.update(self.request_fingerprint(request) for request in requests)
42
43 @classmethod
44 def from_settings(cls, settings):
45     debug = settings.getbool("debug", False)
46     return cls(job_dir(settings), debug)
47
48 def request_seen(self, request):
49     fp = self.request_fingerprint(request)
50     if fp in self.fingerprints:
51         return True
52     self.fingerprints.add(fp)
53     if self.file:
54         self.file.write(fp + os.linesep)
55
56 def request_fingerprint(self, request):
57     return request_fingerprint(request)
```

Macros/VBA



Benjamin Stoter



Marcus Small



Lance Rubin



Getting a Financial Modelling Qualification



Financial Modelling Qualifications



Danielle
Stein
Fairhurst



Mohammed
Mostafa



Lance Rubin



The World Cup of Financial Modeling (FMWC E-sports)



Financial Modeling as a Sport



Lance Rubin



Automation in Modelling



Automation in Modelling



Benjamin
Stoter



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How Financial Models Can Turn Lives Around



How Modelling Benefits Lives



Russ Wood



Alex Artajaya



Lance Rubin



Visual Influence and Story Telling



Visual Influence & Storytelling



Aaron Parry



Jeff Robson



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Excel, Analytics, & Power BI

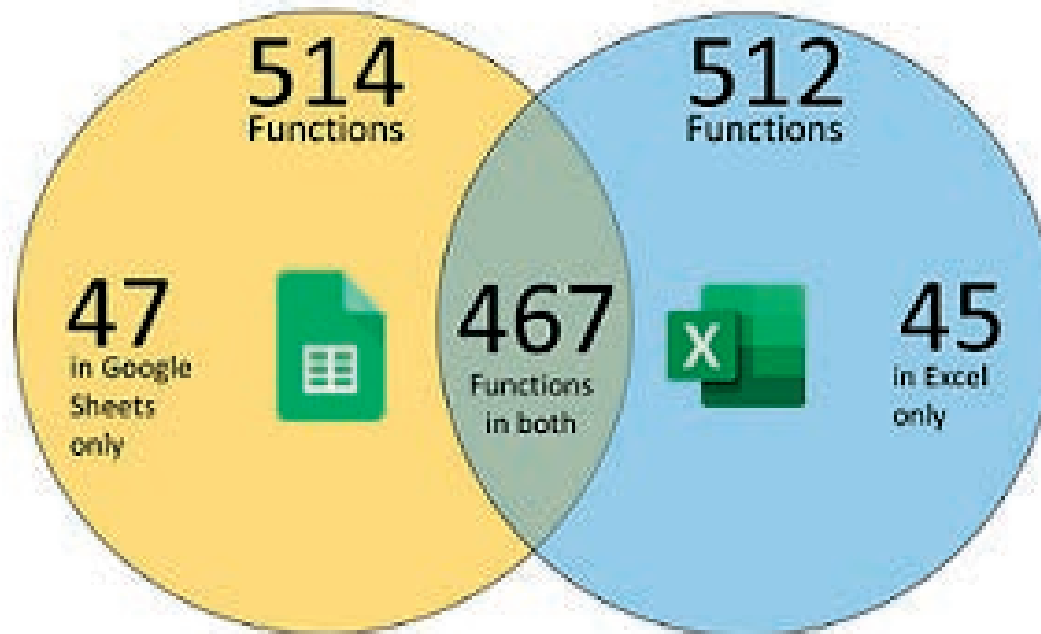


Khaled Chowdhury



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Google Sheets vs. Excel for Financial Modeling



Google Sheets vs. Excel



David Benaim



Lance Rubin



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Completions & Ongoing Alignment of Models
Built

LAMBDA - The New Excel Paradigm for Modeling

Building a Financial Modeling Strategy for a
Business



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